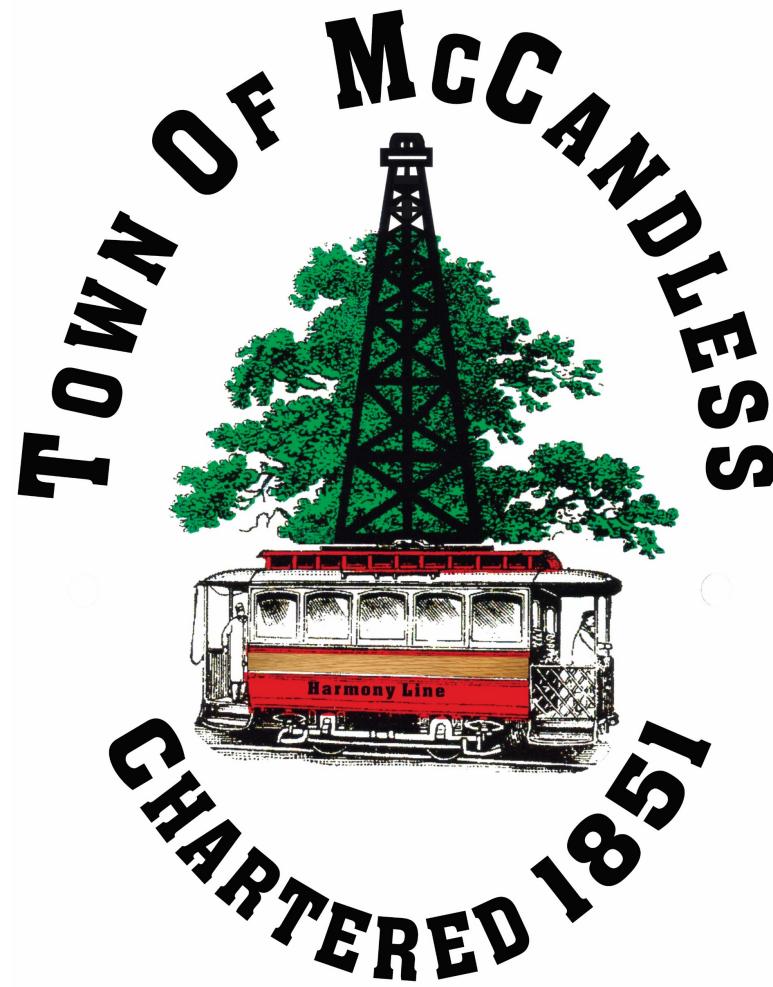


Budget Workshop
November 14, 2022



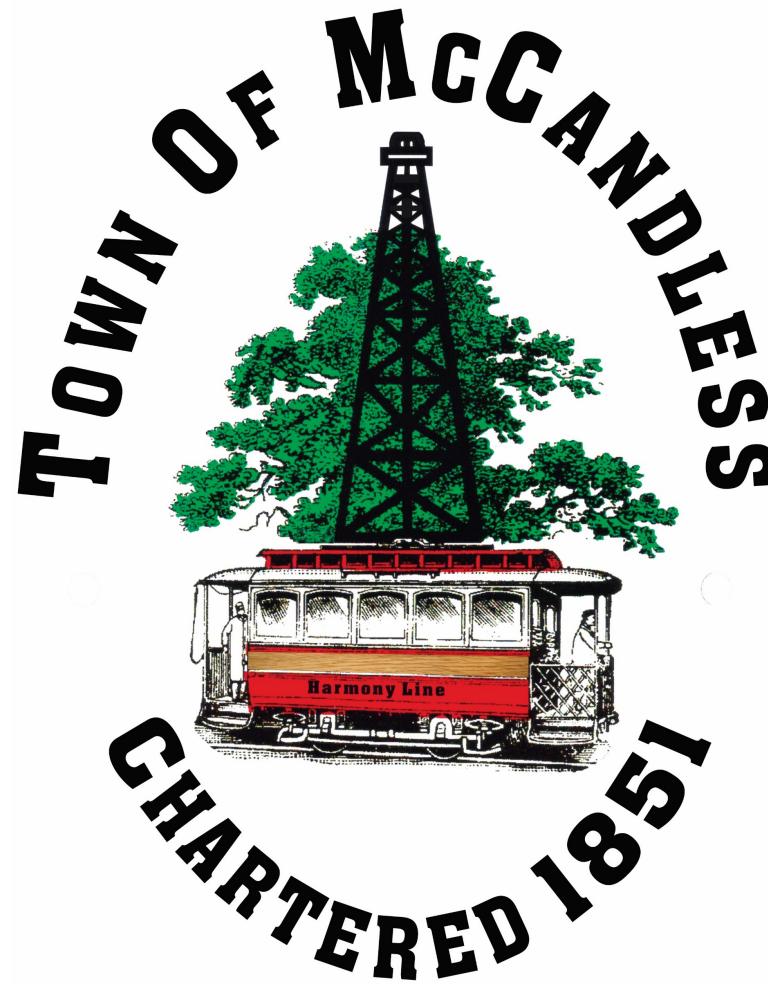
Proposed 2023 Town Budget





Budget Program Review General Fund

- 410 Police
- 411 Fire
- 412 Ambulance
- 419 Crossing Guards
- 426 Recycling
- 430 Public Works Administration
- 432 Snow & Ice Control
- 433 Traffic Control Devices
- 436 Storm Sewers & Drains
- 437 Repairs of Vehicles & Machinery
- 438 Maintenance & Repair of Roads & Bridges
- 446 Stormwater Management & Flood Control

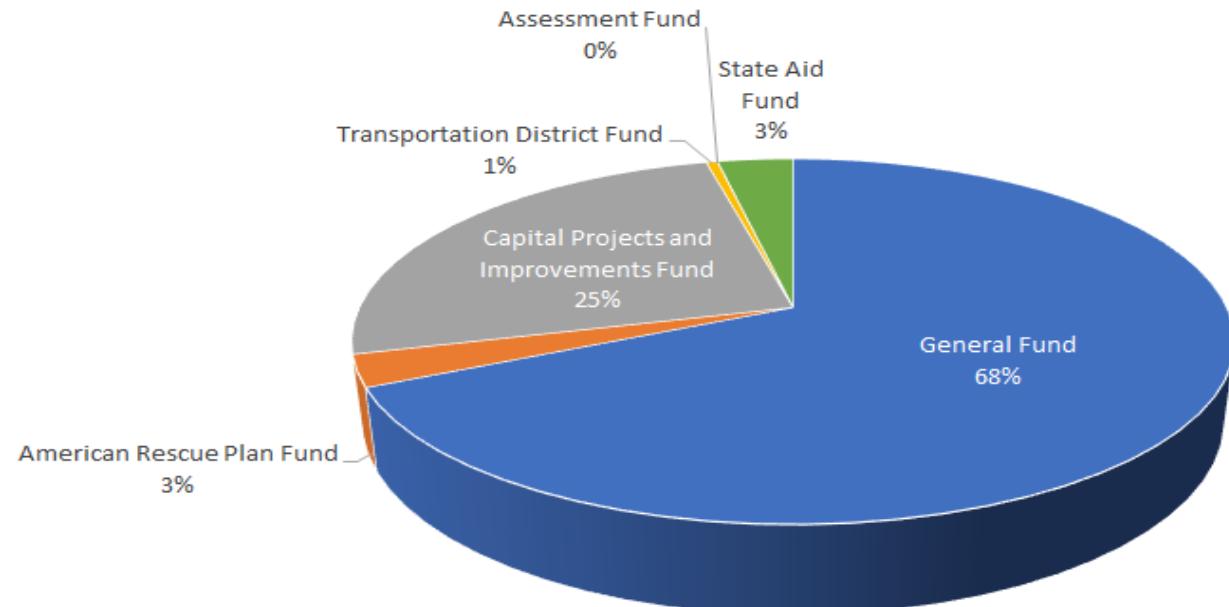


Budget Program Review continued

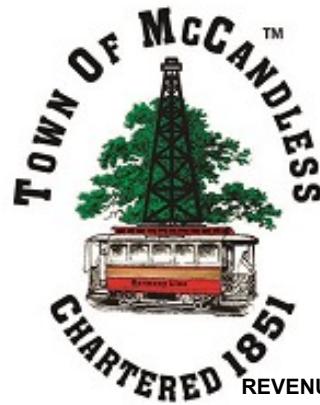
- Capital Budget
 - Capital Improvements Program Fund (CIP)
 - Revenue Sources
 - General Government
 - Public Works
 - Parks and Recreation
 - 5 Year Capital Equipment Plan (GF and CIP)
 - 494 General Fund Fund Balance
 - Possible Budget Additions



2023 Proposed Consolidated Budget

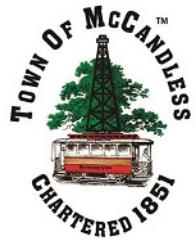


| | Adopted Budget 2021 | Adopted Budget 2022 | Amended Budget 2022 | Proposed Budget 2023 | % Change (2022 Amended) | % of Total |
|--|---------------------------|---------------------------|---------------------------|----------------------------|-------------------------------|---------------|
| General Fund | \$ 16,270,000 | \$ 16,685,655 | \$ 17,479,900 | \$ 18,269,405 | 5% | 68% |
| American Rescue Plan Fund | - | 1,478,530 | 1,478,530 | 756,775 | -49% | 3% |
| Capital Projects and Improvements Fund | 3,915,500 | 4,258,760 | 4,258,760 | 6,777,000 | 59% | 25% |
| Transportation District Fund | 127,150 | 127,150 | 127,150 | 129,150 | 2% | 0% |
| Assessment Fund | 391,000 | 4,100 | 20,000 | 5,000 | -75% | 0% |
| State Aid Fund | 826,715 | 837,400 | 837,400 | 885,300 | 6% | 3% |
| | <u>\$ 21,530,365</u> | <u>\$ 23,391,595</u> | <u>\$ 24,201,740</u> | <u>\$ 26,822,630</u> | <u>11%</u> | <u>100%</u> |



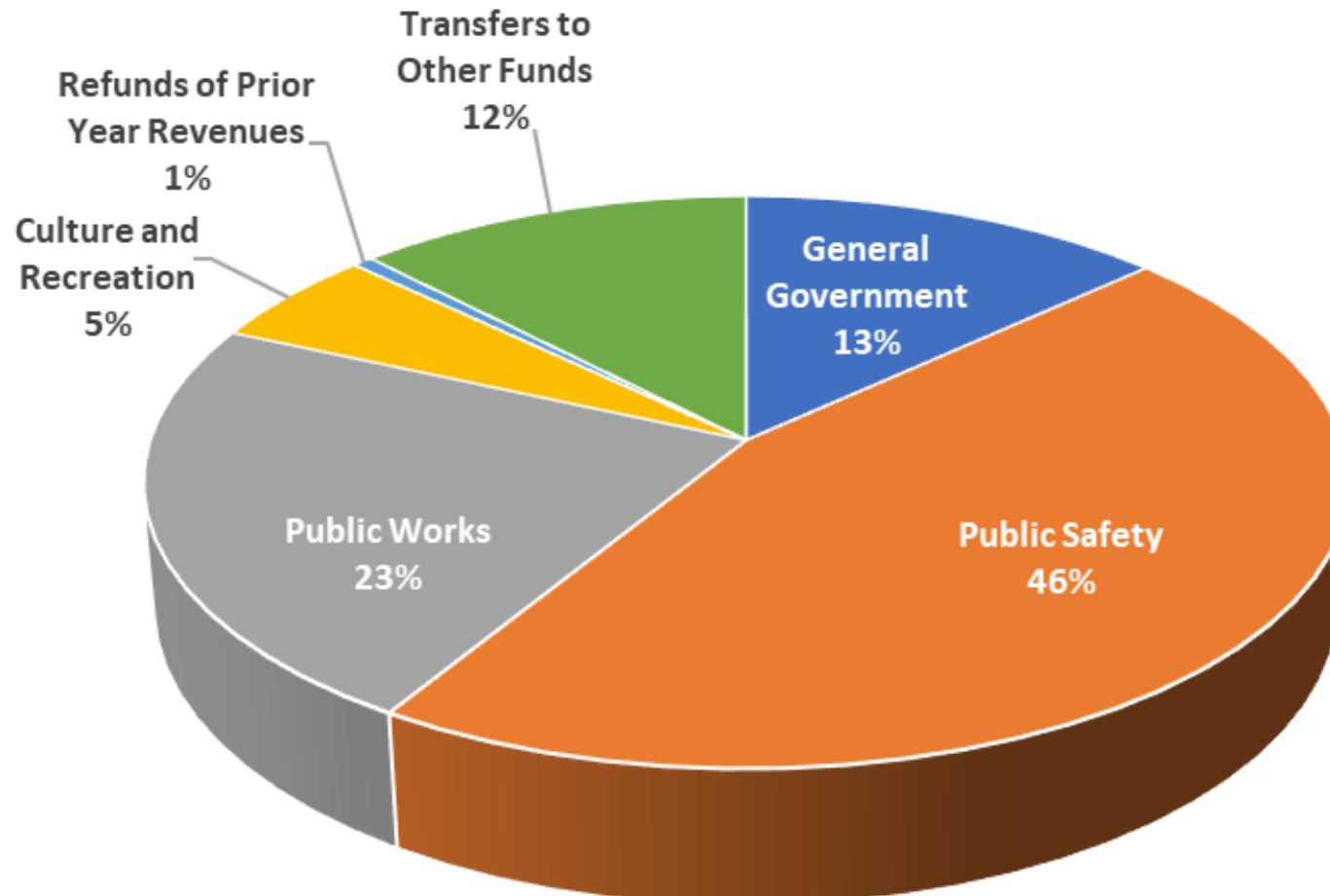
2023 Proposed Consolidated Budget

| | General Fund | American Rescue Plan Fund | Transportation District Fund | Capital Improvements Project Fund | Assessment Fund | State Highway Aid Fund | TOTAL ALL FUNDS |
|--|----------------------|---------------------------|------------------------------|-----------------------------------|-----------------|------------------------|----------------------|
| REVENUE | | | | | | | |
| Tax Revenue | \$ 13,155,250 | \$ - | \$ - | \$ - | \$ - | \$ - | \$ 13,155,250 |
| Non-Tax Revenue | 1,992,740 | 3,000 | 4,500 | 20,000 | 5,000 | 2,000 | 2,027,240 |
| Inter-Fund Transfers In | 756,775 | - | - | 3,250,835 | - | - | 4,007,610 |
| Assessments | 7,900 | - | 124,650 | - | - | - | 132,550 |
| Federal Revenue | - | - | - | - | - | - | - |
| State Revenue | 919,400 | - | - | 833,435 | - | 883,300 | 2,636,135 |
| Contributions from Prior Year Fund Balance | 1,437,340 | 753,775 | - | 2,672,730 | - | - | 4,863,845 |
| TOTAL REVENUE | \$ 18,269,405 | \$ 756,775 | \$ 129,150 | \$ 6,777,000 | \$ 5,000 | \$ 885,300 | \$ 26,822,630 |
| EXPENDITURES | | | | | | | |
| General Government | \$ 2,410,295 | \$ - | \$ - | \$ 1,233,000 | \$ - | \$ - | \$ 3,643,295 |
| Public Safety | 8,327,295 | - | - | - | - | - | 8,327,295 |
| Public Works | 4,181,895 | - | - | 4,965,500 | - | - | 9,147,395 |
| Culture and Recreation | 995,085 | - | - | 578,500 | - | - | 1,573,585 |
| Refunds | 114,000 | - | - | - | - | - | 114,000 |
| Inter-Fund Transfers Out | 2,240,835 | 756,775 | 124,700 | - | - | 885,300 | 4,007,610 |
| Contributions to Fund Balance | - | - | 4,450 | - | 5,000 | - | 9,450 |
| TOTAL EXPENDITURES | \$ 18,269,405 | \$ 756,775 | \$ 129,150 | \$ 6,777,000 | \$ 5,000 | \$ 885,300 | \$ 26,822,630 |
| Projected Fund Balance 12/31/22 | \$ 13,491,240 | \$ 753,775 | \$ 583,868 | \$ 2,741,515 | \$ 830,355 | \$ - | \$ 18,400,753 |
| Projected Fund Balance 12/31/23 | \$ 12,053,900 | \$ - | \$ 588,318 | \$ 68,785 | \$ 835,355 | \$ - | \$ 13,546,358 |

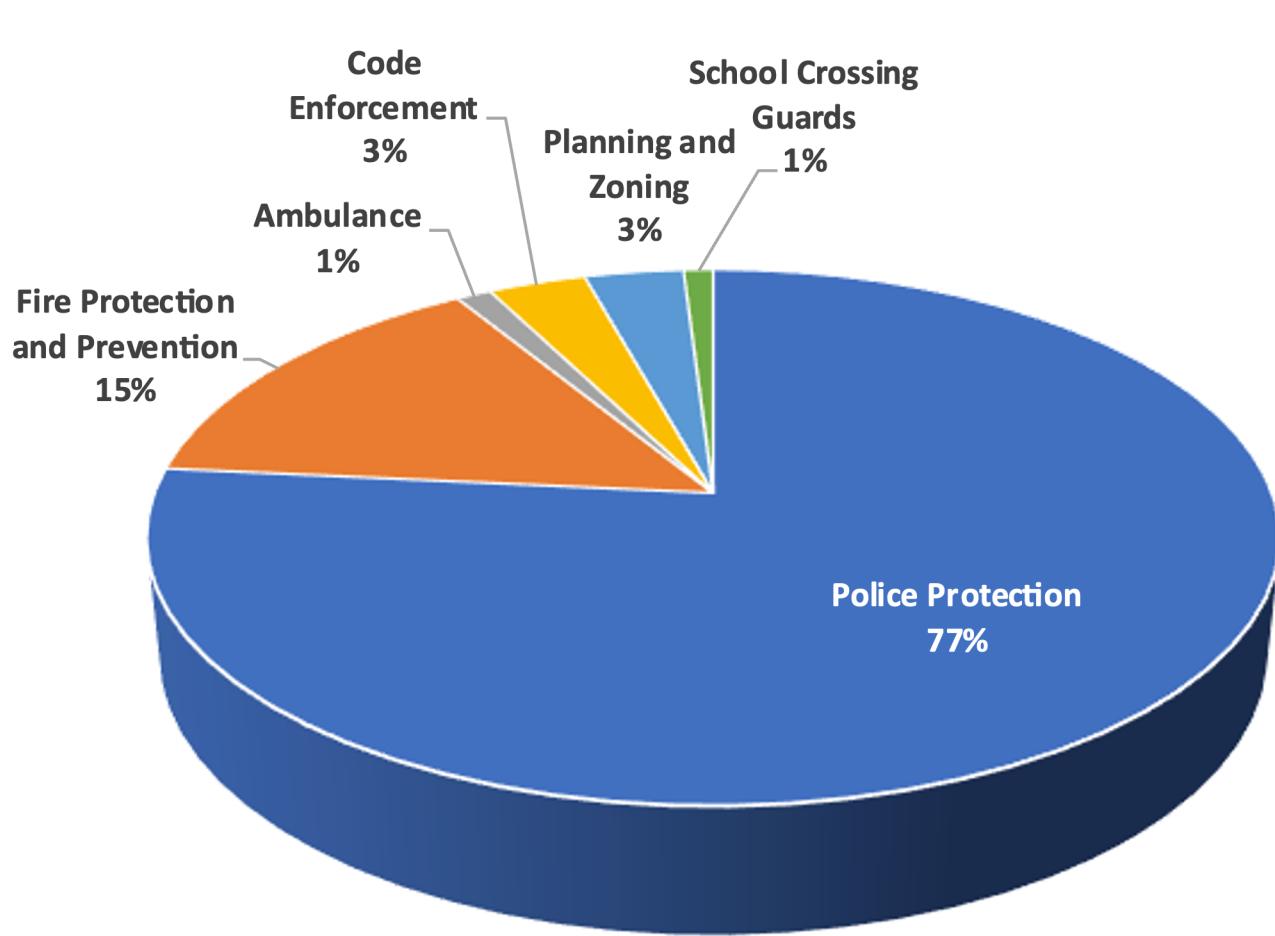


Where the Money Goes...

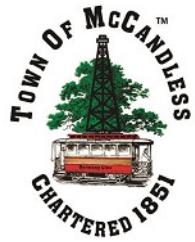
General Fund Expenditures by Classification



Public Safety



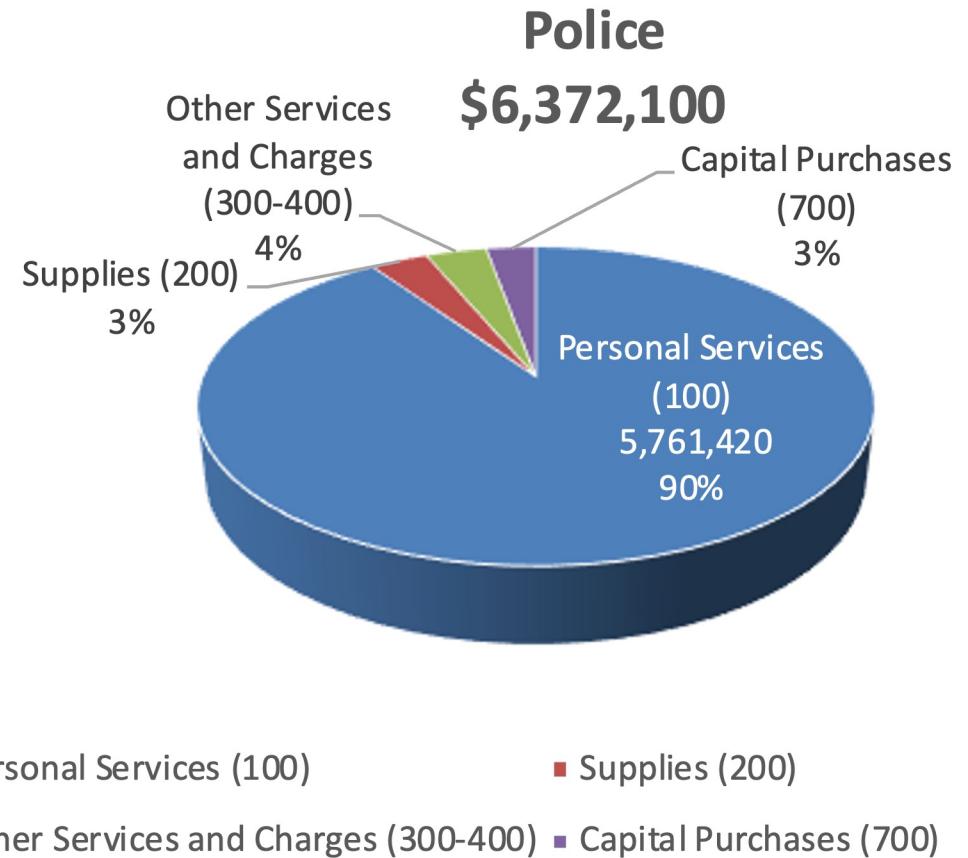
Public Safety by Department \$8,327,295



410 Police

The Town of McCandless Police Department provides round the clock protection of the residents and business of the Town. The most visible aspect of their work comes in the routine patrol of the Town. The department conducts investigation of reported crimes and incidents, provides ongoing traffic law enforcement, juvenile services, and drug abuse law enforcement. When necessary, the work includes criminal apprehension. In addition, officers and staff have general daily interaction with residents, maintain records and coordinate animal control services. The department responds to approximately 1200 calls for service each month.

Costs for 2023 include physicals and uniforms for new recruits for replacement of retired officers in 2022, two replacement vehicles, software maintenance costs, and public safety and technology equipment replacements.



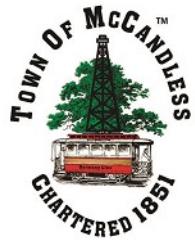


Police

| Public Safety 410 Police Protection | Actual 2019 | Actual 2020 | Actual 2021 | Amended Budget 2022 | Projected Actual 2022 | Proposed Budget 2023 | Budget \$ Increase/ (Decrease) | Budget % Increase/ (Decrease) |
|---|------------------------|------------------------|------------------------|------------------------------------|--------------------------------------|-------------------------------------|---|--|
| Personal Services (100) | 4,952,365 | 4,808,531 | 5,218,334 | 5,613,270 | 5,338,880 | 5,761,420 | 148,150 | 2.6% |
| Supplies (200) | 141,662 | 128,054 | 145,709 | 201,830 | 184,255 | 209,175 | 7,345 | 3.6% |
| Other Services and Charges (300-400) | 241,884 | 127,948 | 176,646 | 212,500 | 174,359 | 221,470 | 8,970 | 4.2% |
| Capital Purchases (700) | 96,811 | 242,428 | - | 161,050 | 152,890 | 180,035 | 18,985 | 11.8% |
| Total Police Protection | 5,432,722 | 5,306,961 | 5,540,688 | 6,188,650 | 5,850,384 | 6,372,100 | 183,450 | 3.0% |

Personal Service Costs for Police are supported by the following revenues estimated:

- State Aid to assist in funding the Police Pension Plan of \$500,000
- Other School Contributions (Local Funding) for SROs and related events \$210,000
- Police Detail and Protective Services (off-duty overtime) (charges & fees) of \$53,000



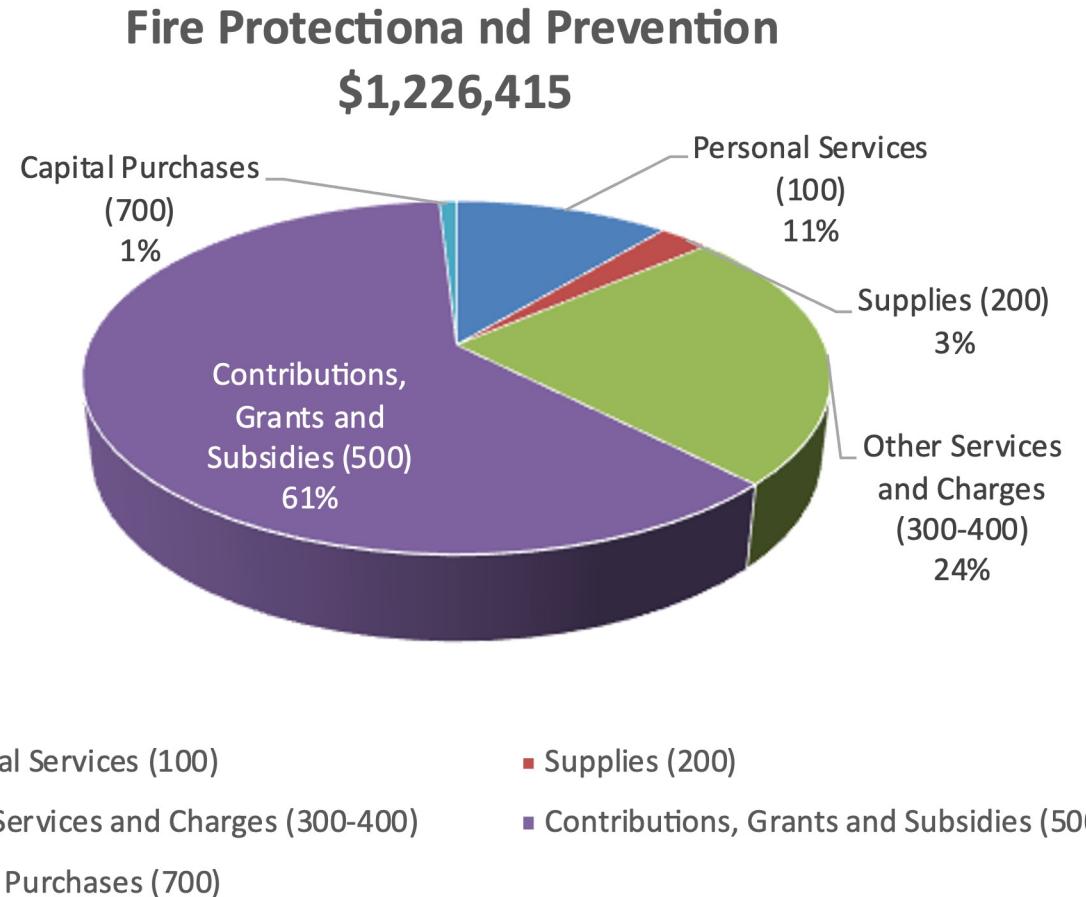
411 Fire Protection & Prevention

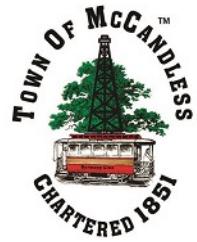
The Bureau of Fire Prevention and Protection is responsible for fire inspections, support of the Volunteer Fire Departments and fire prevention efforts. The Fire Marshal, who heads up the Bureau performs annual Fire Inspections of all buildings except single family residential, for compliance with existing fire code standards.

Salaries includes the Fire Marshal, as well as half of the administrative assistant that supports Fire and Building/Codes.

VFC Programs includes an annual banquet as part of the Town's support of the "Step-Up" Program to enhance volunteer fire company membership. The 2023 budget also continues the firefighter physicals program which has been beneficial to the firefighters at \$35,850 or a 59% increase over 2022's budget amount. Additionally, 2023's budget includes monies for a town-wide Fire Response Strategic Plan and capital funding for preplanning software for commercial alarms.

VFC Contributions are budgeted at \$170,625 for each fire company for 2023 which is a 5% increase from 2022. State law mandates that the Town receive and forward the Commonwealth's Firemen's Relief Fund allocation to the McCandless Township Volunteer Fireman's Relief Association on behalf of the Town's three fire companies in this budget category. Under this program, fire equipment is monitored and reviewed with fire company volunteer personnel to determine replacement schedules and overall needs for the community.





Fire Protection & Prevention

| Public Safety 411 Fire Protection and Prevention | Actual 2019 | Actual 2020 | Actual 2021 | Amended Budget 2022 | Projected Actual 2022 | Proposed Budget 2023 | Budget \$ Increase/ (Decrease) | Budget % Increase/ (Decrease) |
|--|------------------|------------------|------------------|---------------------------|-----------------------------|----------------------------|--------------------------------------|-------------------------------------|
| Personal Services (100) | 89,437 | 118,640 | 93,150 | 132,300 | 127,005 | 135,855 | 3,555 | 2.7% |
| Supplies (200) | 16,220 | 13,422 | 22,477 | 31,145 | 32,190 | 32,575 | 1,430 | 4.6% |
| Other Services and Charges (300-400) | 240,667 | 266,153 | 299,671 | 273,650 | 273,734 | 292,460 | 18,810 | 6.9% |
| Contributions, Grants and Subsidies (500) | 687,442 | 679,468 | 704,228 | 987,800 | 1,041,238 | 754,525 | (233,275) | -23.6% |
| Capital Purchases (700) | - | - | - | - | - | 11,000 | 11,000 | 100.0% |
| Total Fire Protection and Prevention | 1,033,766 | 1,077,683 | 1,119,526 | 1,424,895 | 1,474,167 | 1,226,415 | (198,480) | -13.9% |

Supplies Expenditures are supported by the following revenue estimates:

- VFC Fuel Reimbursements estimated at \$19,675

Contributions, Grants and Subsidies is supported by the following revenues received:

- Foreign Fire Insurance State Aid estimated at \$186,800 for 2023 – this is a 1:1 support for the expenditure budgeted.
- Fire Protection Loan Repayments for Fire Apparatus (reduces quarterly distributions) \$80,000

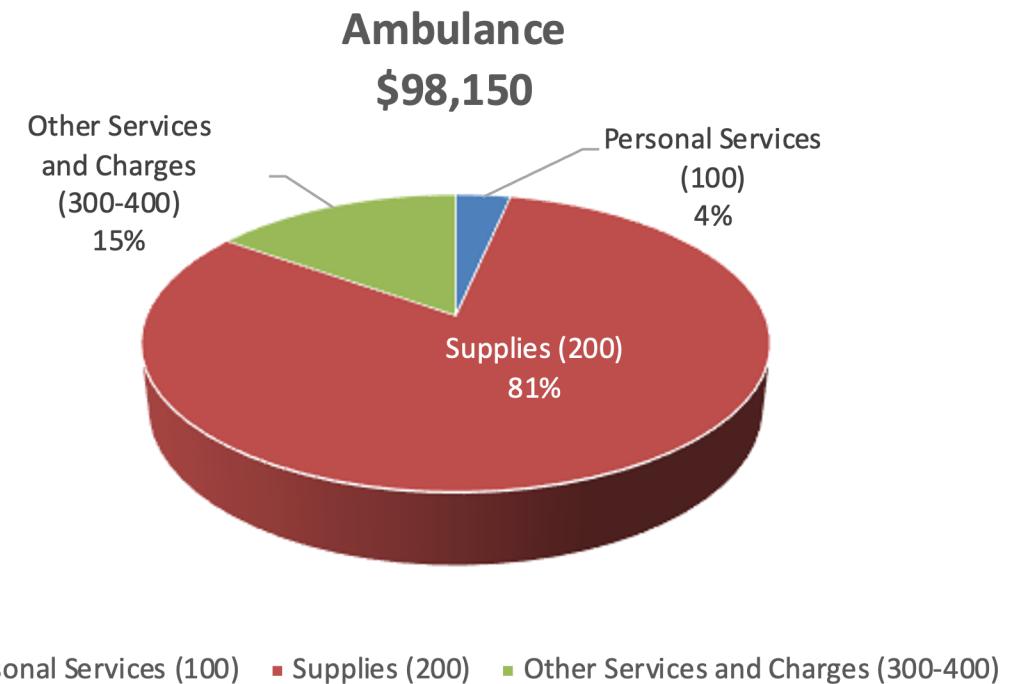


412 Ambulance

The Town provides vehicle fuel and performs maintenance on ambulance vehicles owned by the McCandless-Franklin Park Ambulance Authority, subject to full reimbursement. Reimbursement is recorded as revenue.

The Town provides for landscape maintenance for the Ambulance Authority, and for Workers Compensation Insurance for volunteer clerical support.

The 2023 Budget adds a line item for consulting fees to review operations and organizational structure of the Authority in 2023 (\$15,000).





Ambulance

| Public Safety 412 Ambulance | Actual 2019 | Actual 2020 | Actual 2021 | Amended Budget 2022 | Projected Actual 2022 | Proposed Budget 2023 | Budget \$ Increase/ (Decrease) | Budget % Increase/ (Decrease) |
|--------------------------------------|----------------|----------------|----------------|---------------------------|-----------------------------|----------------------------|--------------------------------------|-------------------------------------|
| Personal Services (100) | 3,164 | 3,176 | 2,481 | 3,325 | 2,920 | 3,300 | (25) | -0.8% |
| Supplies (200) | 52,661 | 32,990 | 46,383 | 69,250 | 79,460 | 79,850 | 10,600 | 15.3% |
| Other Services and Charges (300-400) | - | - | - | 35,000 | 15,000 | 15,000 | (20,000) | -57.1% |
| Total Ambulance | 55,825 | 36,166 | 48,864 | 107,575 | 97,380 | 98,150 | (9,425) | -8.8% |

Supplies Expenditures are supported by the following revenue estimates:

Ambulance Authority Vehicle Repairs (Local Funding) of \$18,500

Ambulance Authority Fuel Reimbursements (Local Funding) of \$61,350

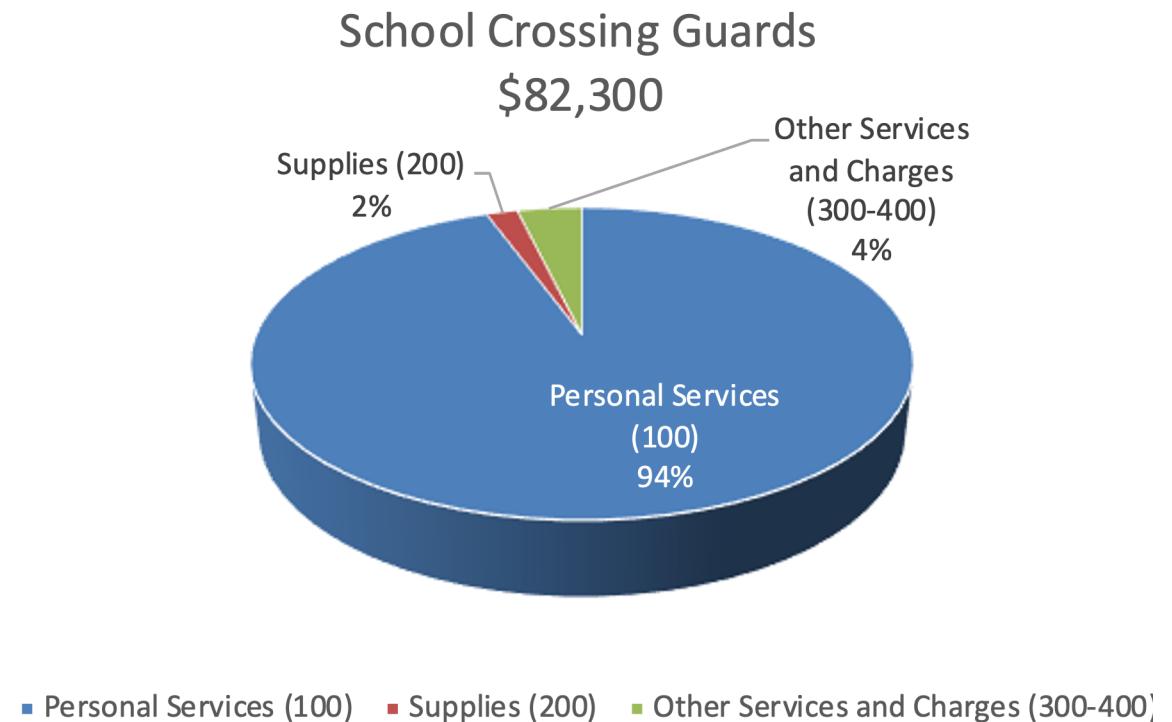


419 School Crossing Guards

The school crossing guard program is a child pedestrian safety program that provides protection of walking school children and to assist children that must cross highways to reach their bus stops during peak traffic hours. This program is under the direct supervision of the Chief of Police or his designee. School guards regulate vehicular traffic through potentially hazardous intersections and crossings and possess the authority of a peace officer as defined in the Pennsylvania Vehicle Code. There are currently four crossing guard positions identified to serve the Town and School District with an alternate to substitute for a total of five budgeted in 2023.

The budget provides for wages and supplies necessary for the operation of this program. The budget also reflects the expenses associated with the operation of the electronic safety signs in proximity to schools in the Town.

The North Allegheny School District reimburses the Town for 50% of the costs associated with this program. That reimbursement is noted under Local Funding in the revenue section of the Budget.





School Crossing Guards

| Public Safety 419 School Crossing Guards | Actual 2019 | Actual 2020 | Actual 2021 | Amended Budget 2022 | Projected Actual 2022 | Proposed Budget 2023 | Budget \$ Increase/ (Decrease) | Budget % Increase/ (Decrease) |
|--|----------------|----------------|----------------|---------------------------|-----------------------------|----------------------------|--------------------------------------|-------------------------------------|
| Personal Services (100) | 75,873 | 49,838 | 58,217 | 76,900 | 64,230 | 77,700 | 800 | 1.0% |
| Supplies (200) | 717 | 110 | 1,430 | 1,500 | 1,500 | 1,500 | - | 0.0% |
| Other Services and Charges (300-400) | 2,795 | 2,578 | 2,697 | 2,950 | 2,740 | 3,100 | 150 | 5.1% |
| Total School Crossing Guards | 79,385 | 52,526 | 62,344 | 81,350 | 68,470 | 82,300 | 950 | 1.2% |

Personal Service Costs for School Crossing Guards is supported by the following revenues estimated:

NASD School Crossing Guards (Local Funding) reimbursement of \$39,850

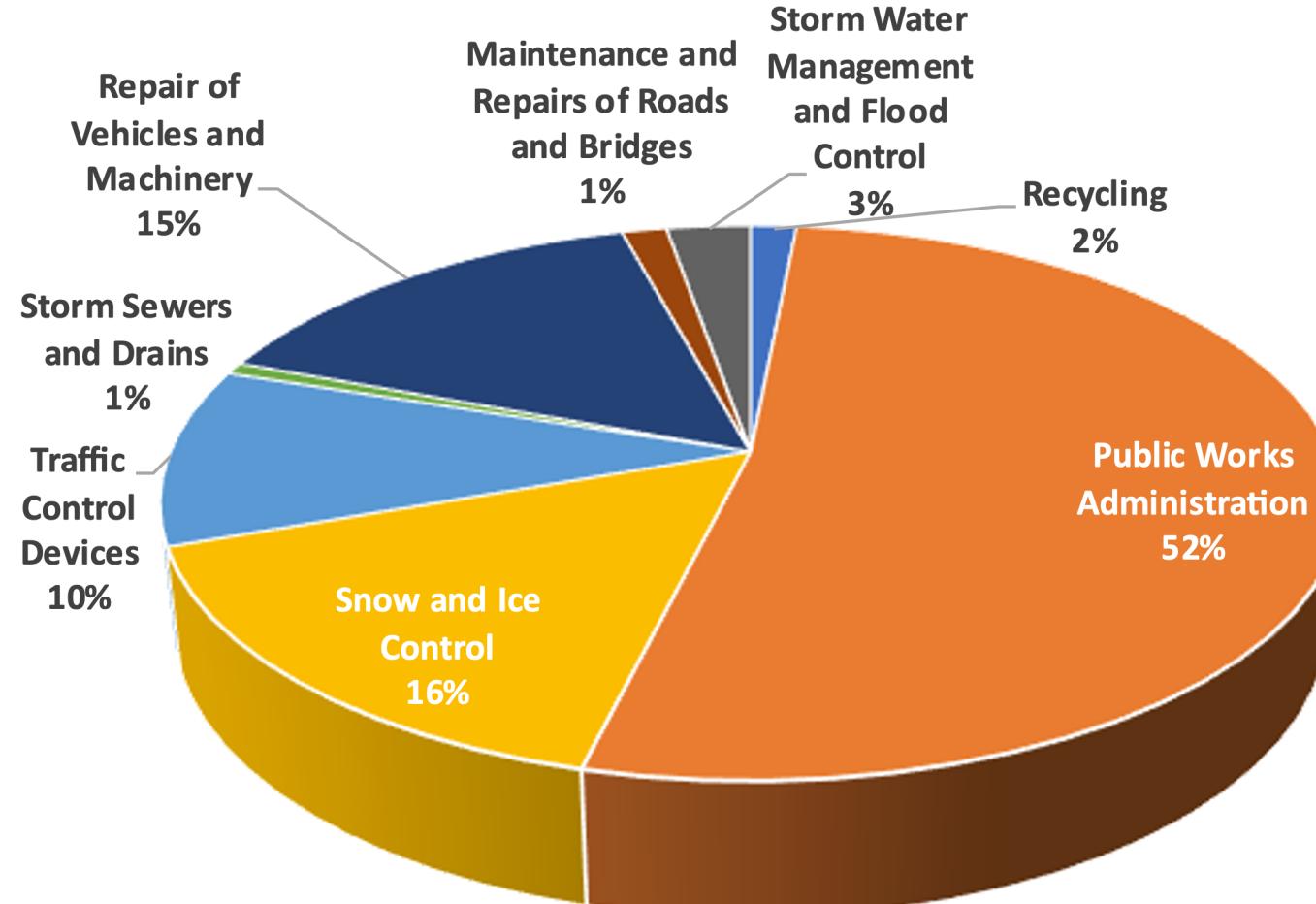
Other Services and Charges is supported by the following revenue estimate:

NASD School Zone Lights (Local Funding) reimbursement of \$1,300



2023 Department of Public Works Budget

General Fund Expenditures



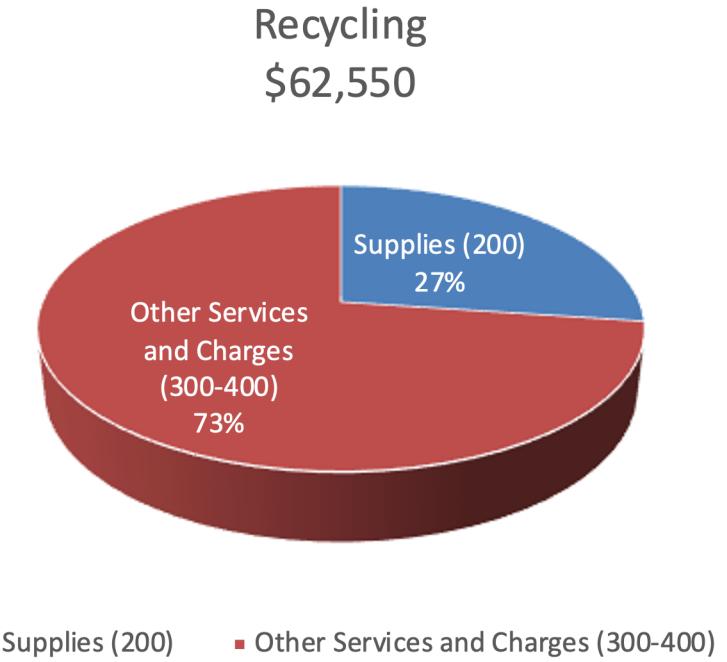
Public Works by Department \$4,181,895

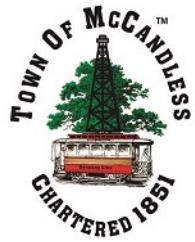


426 Recycling

The 2023 budget reflects the continuation of the fully automated contracted trash, recycling & yard waste curbside collection for residential housing units and “pay as you use” bulk collection waste. This is the second year of a new contract with Waste Management to provide the curbside collection for trash, recycling and yard waste. The new contract calls for Waste Management to manage the replacement of trash, recycling and yard cart, so that expense is no longer in the budget. Additionally, we have included expenses for a glass drop off program. A curbside leaf collection program operated by the Public Works Department continues using specific equipment and procedures so that the Town remains a partner in a leaf pickup and composting operation undertaken jointly by the Town, Allegheny County, and other North Hills communities since the fall of 1991.

Salaries for the public works crew who perform this work can be found in program 430 (Public Works Administration.) Costs associated with the communication of information on trash, recycling and yard waste operations to the residents is included in program 406 (Citizen Information) as well as an annual submission the DEP recycling performance grant.





426 Recycling

| Public Works 426 Recycling | Actual 2019 | Actual 2020 | Actual 2021 | Amended Budget 2022 | Projected Actual 2022 | Proposed Budget 2023 | Budget \$ Increase/ (Decrease) | Budget % Increase/ (Decrease) |
|--------------------------------------|----------------|----------------|----------------|---------------------------|-----------------------------|----------------------------|--------------------------------------|-------------------------------------|
| Personal Services (100) | 102,500 | 105,260 | - | - | - | - | - | 0.0% |
| Supplies (200) | 26,710 | 42,070 | 24,620 | 11,050 | 15,050 | 17,000 | 5,950 | 53.8% |
| Other Services and Charges (300-400) | 24,618 | 36,983 | 25,402 | 35,800 | 36,073 | 45,550 | 9,750 | 27.2% |
| Total Recycling | 153,828 | 184,313 | 50,022 | 46,850 | 51,123 | 62,550 | 15,700 | 33.5% |



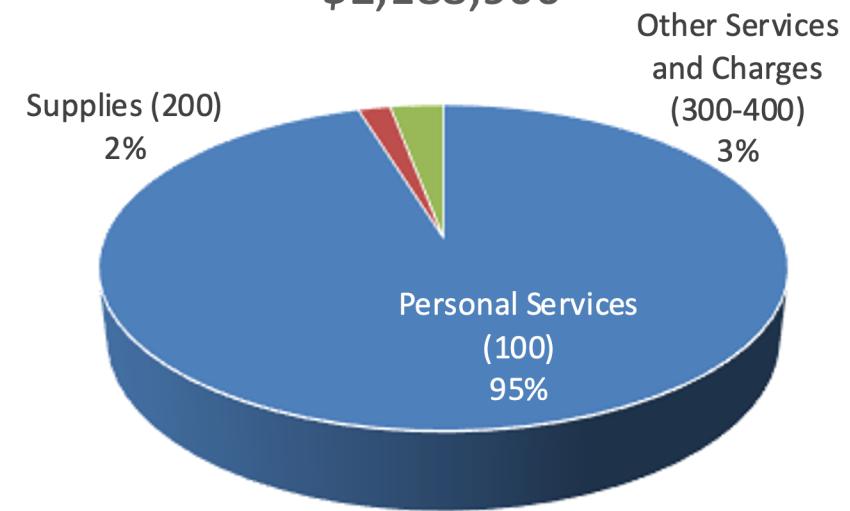
430 Public Works Administration

The Public Works Budget is divided into various divisions such as snow control, traffic, vehicle maintenance, road maintenance, storm water and parks that will note expenses related to those functions. Staffing costs for some of the more specialized work such as vehicle maintenance and traffic control remain with those programs, otherwise all payroll and benefit costs are included in this division of Public Works.

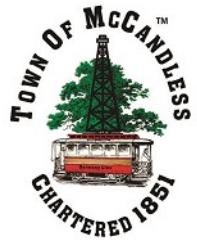
Large equipment purchases and replacements are noted in the Capital Improvement budget (Fund 18).

Public Works Administration

\$2,188,900



■ Personal Services (100) ■ Supplies (200) ■ Other Services and Charges (300-400)



430 Public Works Administration

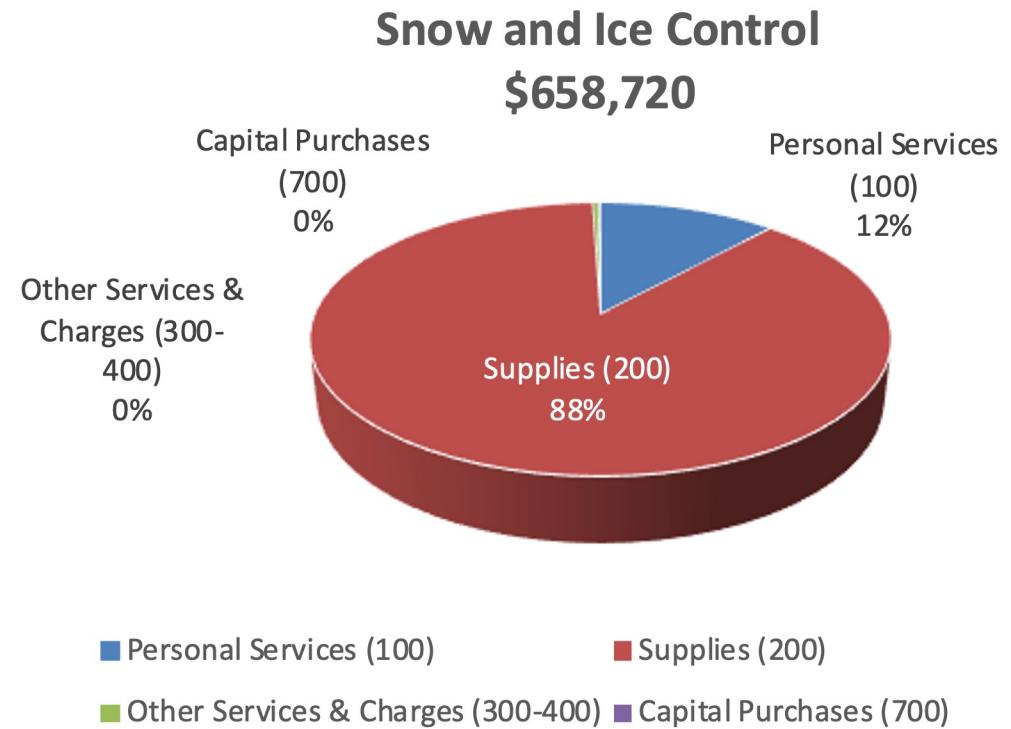
| Public Works 430 Public Works Administration | Actual 2019 | Actual 2020 | Actual 2021 | Amended Budget 2022 | Projected Actual 2022 | Proposed Budget 2023 | Budget \$ Increase/ (Decrease) | Budget % Increase/ (Decrease) |
|--|------------------------------|------------------------------|------------------------------|--|--|---|---|--|
| Personal Services (100) | 1,294,945 | 1,276,635 | 1,968,537 | 2,077,715 | 1,956,831 | 2,084,230 | 6,515 | 0.3% |
| Supplies (200) | 17,834 | 36,216 | 23,689 | 33,400 | 32,997 | 39,300 | 5,900 | 17.7% |
| Other Services and Charges (300-400) | 35,702 | 32,512 | 25,525 | 49,970 | 43,149 | 65,370 | 15,400 | 30.8% |
| Capital Purchases (700) | 110,826 | 127,652 | 22,750 | - | - | - | - | 0.0% |
| Total Public Works Administration | 1,459,307 | 1,473,015 | 2,040,501 | 2,161,085 | 2,032,977 | 2,188,900 | 27,815 | 1.3% |

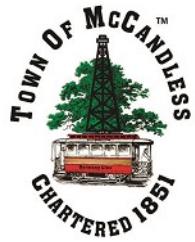


432 Snow and Ice Control

The snow and ice control program/division within Public Works provides for the winter maintenance (salting and plowing of snow) on the 110.1 miles of Town roads and 20.12 miles of state-owned roads. This State road mileage encompasses all State roads in the Town with the exception of Route 19 and McKnight Road but does include their ramps. The Public Works Department also offers plowing to approximately 18 miles of private roads in times of heavy snowfall (6"+ accumulation) upon request of all adjacent property owners.

The budget is based on the average number of snowfalls during a winter season. The Town obtains its annual allocations of road salt for our snow and ice control from two different sources, the North Hills COG joint Salt Bids and the Pennsylvania COSTARS program, budgets are based on the per ton cost of salt in each contract.





432 Snow and Ice Control

| Public Works 432 Snow and Ice Control | Actual 2019 | Actual 2020 | Actual 2021 | Amended Budget 2022 | Projected Actual 2022 | Proposed Budget 2023 | Budget \$ Increase/ (Decrease) | Budget % Increase/ (Decrease) |
|---|----------------|----------------|----------------|---------------------------|-----------------------------|----------------------------|--------------------------------------|-------------------------------------|
| Personal Services (100) | 190,855 | 127,399 | 34,308 | 75,415 | 75,415 | 77,670 | 2,255 | 3.0% |
| Supplies (200) | 425,812 | 476,751 | 445,190 | 543,200 | 429,200 | 577,550 | 34,350 | 6.3% |
| Other Services & Charges (300-400) | - | - | - | 3,200 | 2,100 | 2,500 | (700) | -21.9% |
| Capital Purchases (700) | - | - | 36 | 1,000 | 1,000 | 1,000 | - | 0.0% |
| Total Snow and Ice Control | 616,667 | 604,150 | 479,534 | 622,815 | 507,715 | 658,720 | 35,905 | 5.8% |

Personal Service and Supplies Costs for Public Works are supported by the following revenues estimated:

- State Funding - Winter and Severe Winter Maintenance of \$74,700 and \$6,500 respectively.



433 Traffic Control Devices

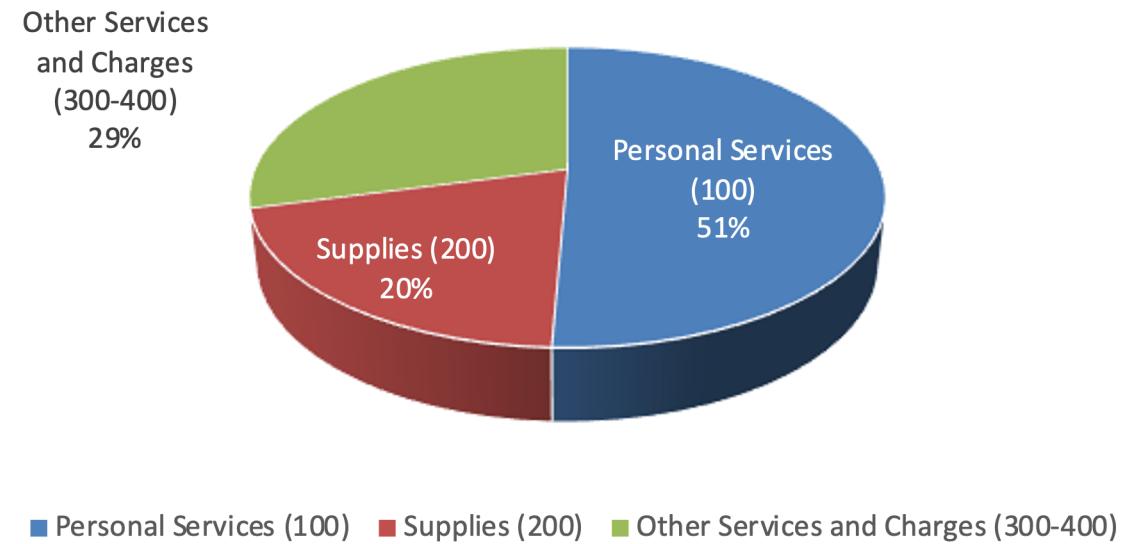
The Traffic Control Division provides for the continued in-house installation and maintenance of traffic control signage and devices throughout the Town. Currently, Town staff maintain over 4,000 advisory, regulatory, and street name signs and twenty-nine (29) signalized intersections in the Town. Moderate troubleshooting and repair of traffic signal controllers and over 250 signal heads are also handled in-house. Private contractors are used to perform more advanced repairs.

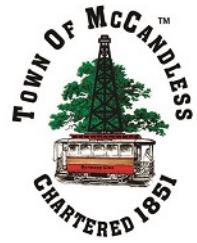
This program uses in-house sign making equipment to respond rapidly and efficiently to complaints of damaged, outdated, missing or vandalized signs. The Town continues a system of sign replacement based on its road program schedule and when needed as a result of damage or vandalism.

The Town will continue to out-source line striping of roads, crosswalks, parking lots, and VASCAR lines in 2023. Engineering contains costs with the upgrade work on any traffic signals that are not capital in nature.

The Town contracts for streetlight service at the intersection of Thompson Run Road, Red Coach Road and Hazlett Road from Duquesne Light Company. The Greybrooke Civic Association reimburses the Town for the cost of this streetlight.

Traffic Control Devices
\$435,370





433 Traffic Control Devices

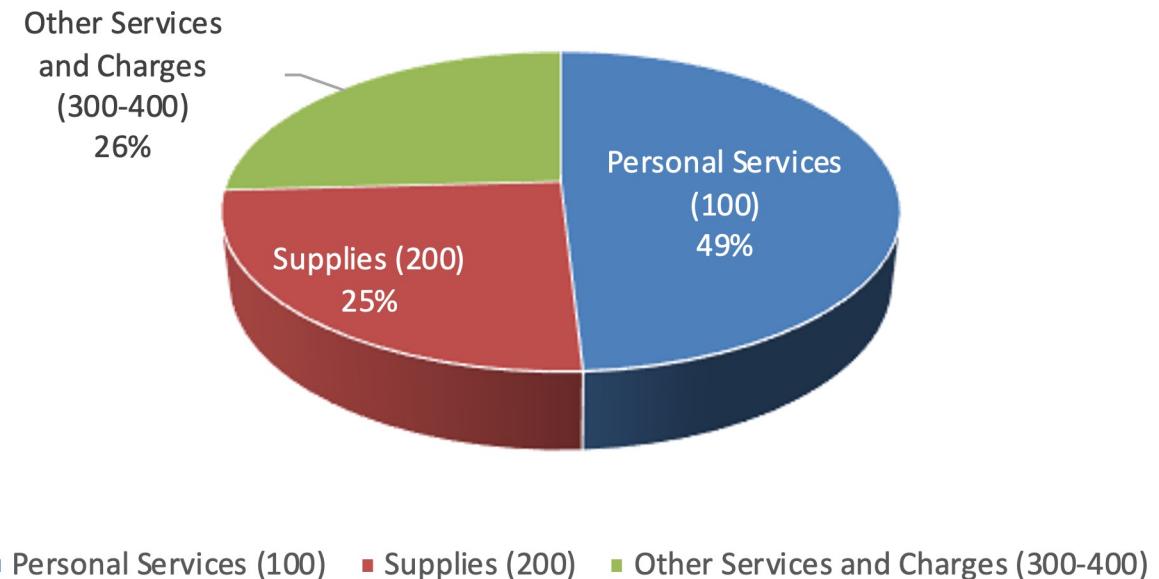
| Public Works | | Actual 2019 | Actual 2020 | Actual 2021 | Amended Budget 2022 | Projected Actual 2022 | Proposed Budget 2023 | Budget \$ Increase/ (Decrease) | Budget % Increase/ (Decrease) |
|--------------------------------------|--------------------------------|------------------------|------------------------|------------------------|------------------------------------|--------------------------------------|-------------------------------------|---|--|
| 433 | Traffic Control Devices | | | | | | | | |
| Personal Services (100) | | 214,188 | 183,597 | 210,340 | 219,040 | 207,929 | 220,520 | 1,480 | 0.7% |
| Supplies (200) | | 19,903 | 17,558 | 22,484 | 54,350 | 44,050 | 88,100 | 33,750 | 62.1% |
| Other Services and Charges (300-400) | | 56,911 | 52,137 | 39,027 | 114,150 | 115,720 | 126,750 | 12,600 | 11.0% |
| Total Traffic Control Devices | | 291,002 | 253,292 | 271,850 | 387,540 | 367,699 | 435,370 | 47,830 | 12.3% |

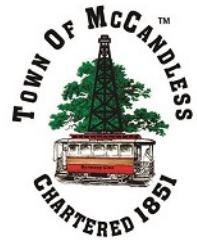


436 Storm Sewers and Drains

Throughout the year the Town performs maintenance on storm water and drainage facilities that are part of the streets based on regular inspection of the facilities. The public works staff also adjusts catch basins and short stretches of pipe repair often associated with our road paving program. Substantial lengths of storm pipe and inlets, outlet structures, energy dissipation and other stormwater or management techniques are replaced, lined by contractor or repaired under the Fund 18 Capital Budget.

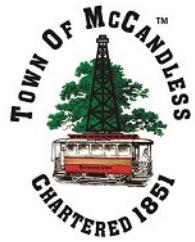
Storm Sewers and Drains
\$29,000





436 Storm Sewers and Drains

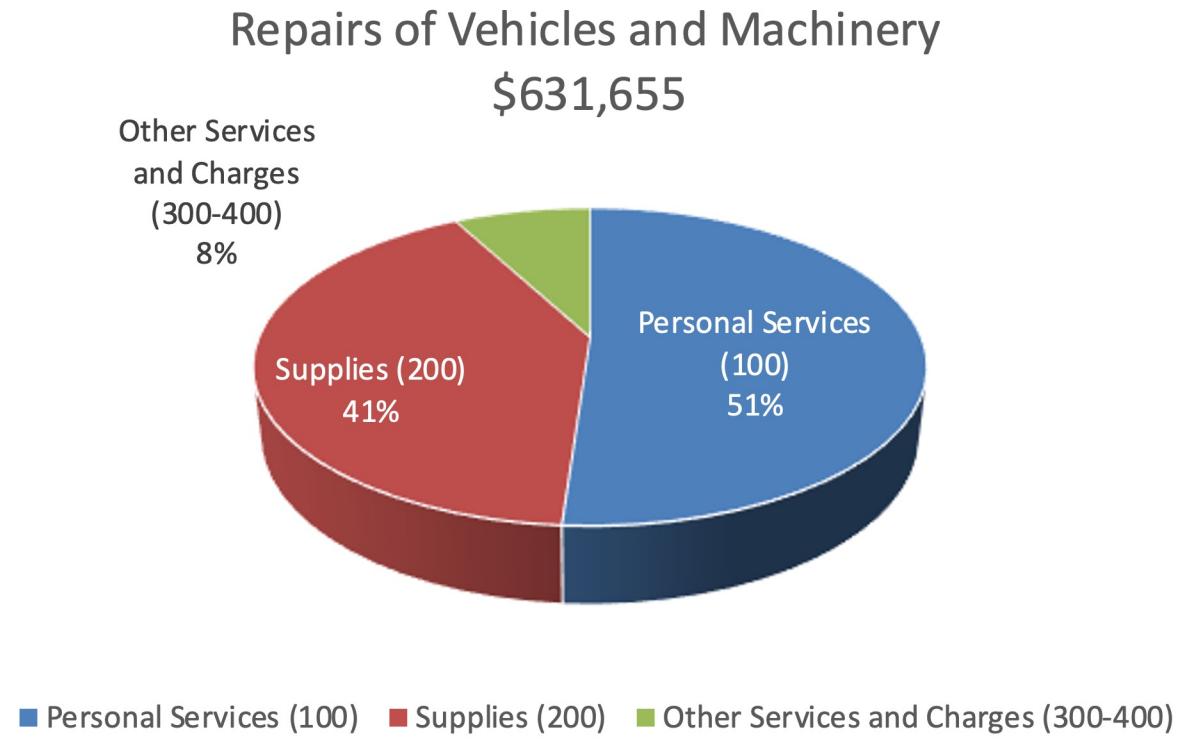
| Public Works 436 <i>Storm Sewers and Drains</i> | Actual 2019 | Actual 2020 | Actual 2021 | Amended Budget 2022 | Projected Actual 2022 | Proposed Budget 2023 | Budget \$ Increase/ (Decrease) | Budget % Increase/ (Decrease) |
|--|----------------|----------------|----------------|---------------------------|-----------------------------|----------------------------|--------------------------------------|-------------------------------------|
| Personal Services (100) | 39,724 | 78,375 | - | 59,610 | 38,645 | 14,250 | (45,360) | -76.1% |
| Supplies (200) | 3 | - | 333 | 6,000 | 5,900 | 7,250 | 1,250 | 20.8% |
| Other Services and Charges (300-400) | 3,395 | 5,928 | 25,328 | 5,500 | 7,200 | 7,500 | 2,000 | 36.4% |
| Total Storm Sewers and Drains | 43,122 | 84,303 | 25,661 | 71,110 | 51,745 | 29,000 | (42,110) | -59.2% |



437 Repairs of Vehicles and Machines

The Town's maintenance garage is staffed by 3 mechanics. The responsibilities of these personnel include maintenance and inspection of approx. 59 pieces of major equipment (police vehicles, public works trucks, excavating and other equipment, leaf vacuum trucks, street sweeper and administrative vehicles) and numerous minor pieces of equipment. Continuance of in-house maintenance provides an immediate internal response to vehicle and equipment problems and failures as well as routine, scheduled maintenance capability which extends the life of the equipment. Emergency repairs undertaken during snow and ice control efforts maintain the continuity of that service. Major repairs, such as chassis or frame straightening and work requiring equipment not available in the Town garage are accomplished by an outside service provider. The Town also performs routine maintenance on McCandless Franklin Park Ambulance Authority equipment subject to reimbursement.

Except for fuel consumption all Town related vehicle activity is charged here. Vehicle Fuel assumes that fuel prices will increase consistent with higher-than-average levels in 2022.





437 Repairs of Vehicles and Machines

| Public Works 437 Repairs of Vehicles and Machinery | Actual 2019 | Actual 2020 | Actual 2021 | Amended Budget 2022 | Projected Actual 2,022 | Proposed Budget 2,023 | Budget \$ Increase/ (Decrease) | Budget % Increase/ (Decrease) |
|--|------------------------|------------------------|------------------------|------------------------------------|---------------------------------------|--------------------------------------|---|--|
| Personal Services (100) | 291,858 | 303,760 | 299,584 | 314,605 | 313,205 | 322,830 | 8,225 | 2.6% |
| Supplies (200) | 167,466 | 151,354 | 194,423 | 240,850 | 234,394 | 259,300 | 18,450 | 7.7% |
| Other Services and Charges (300-400) | 5,370 | 39,120 | 13,623 | 32,600 | 28,900 | 49,525 | 16,925 | 51.9% |
| Capital Purchases (700) | - | 84,280 | 16,811 | - | - | - | - | 0.0% |
| Total Repairs of Vehicles and Machinery | 464,694 | 578,514 | 524,441 | 588,055 | 576,499 | 631,655 | 43,600 | 7.4% |

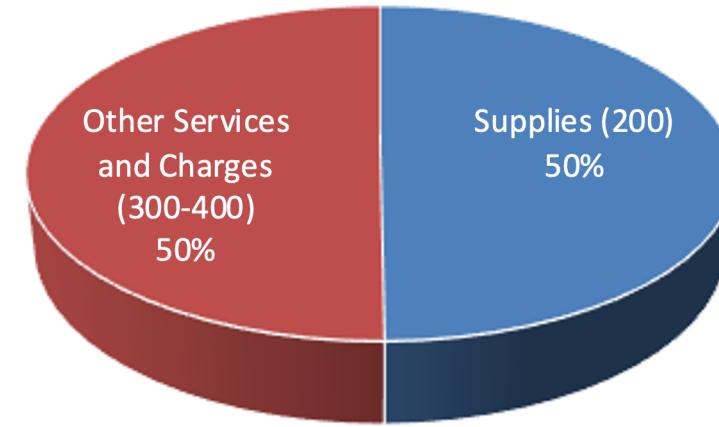


438 Maintenance & Repair of Roads & Bridges

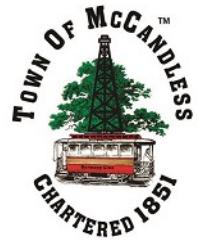
All maintenance and improvements on Town roads and bridges not related to specific Capital Improvement Projects is performed under this Public Works program. Maintenance includes pothole patching, minor incidental repaving and milling along with roadside trimming. Capital construction projects such as the Town's road paving and drainage improvement programs are presented in Fund 18, the Capital Improvement Projects Fund.

There are currently ten lane miles of trimming being addressed as well as ongoing response to new areas of overgrowth. Guiderail is replaced yearly under contract. Any shoulder repair is accomplished on an as needed basis using stockpiled milled asphalt. The current policy of curbing streets in the Town reduces shoulder repair to a nominal level. In-house labor, equipment rental and small contract assistance supports the program.

Maintenance & Repair of Roads & Bridges
\$61,200



■ Supplies (200) ■ Other Services and Charges (300-400)



438 Maintenance & Repair of Roads & Bridges

| Public Works 438 Maint and Repairs of Roads/Bridges | Actual 2019 | Actual 2020 | Actual 2021 | Amended Budget 2022 | Projected Actual 2022 | Proposed Budget 2023 | Budget \$ Increase/ (Decrease) | Budget % Increase/ (Decrease) |
|---|------------------------------|------------------------------|------------------------------|--|--|---|---|--|
| Personal Services (100) | 303,421 | 163,796 | - | - | - | - | - | 0.0% |
| Supplies (200) | 8,535 | 6,521 | 4,092 | 32,700 | 23,600 | 30,500 | (2,200) | -6.7% |
| Other Services and Charges (300-400) | 16,815 | 20,430 | 14,993 | 26,500 | 24,300 | 30,700 | 4,200 | 15.8% |
| Total Maint and Repairs of Roads/Bridges | 328,771 | 190,747 | 19,085 | 59,200 | 47,900 | 61,200 | 2,000 | 3.4% |



446 Stormwater Management & Flood Control

The Town owns over 60 public stormwater management facilities. They vary in age and size, but each plays a critical role in stormwater control in the Town. Each facility requires regular inspection and maintenance which is performed by Town staff. We continue to actively participate in stormwater management on a regional basis through the North Hills Council of Governments (NHCOG).

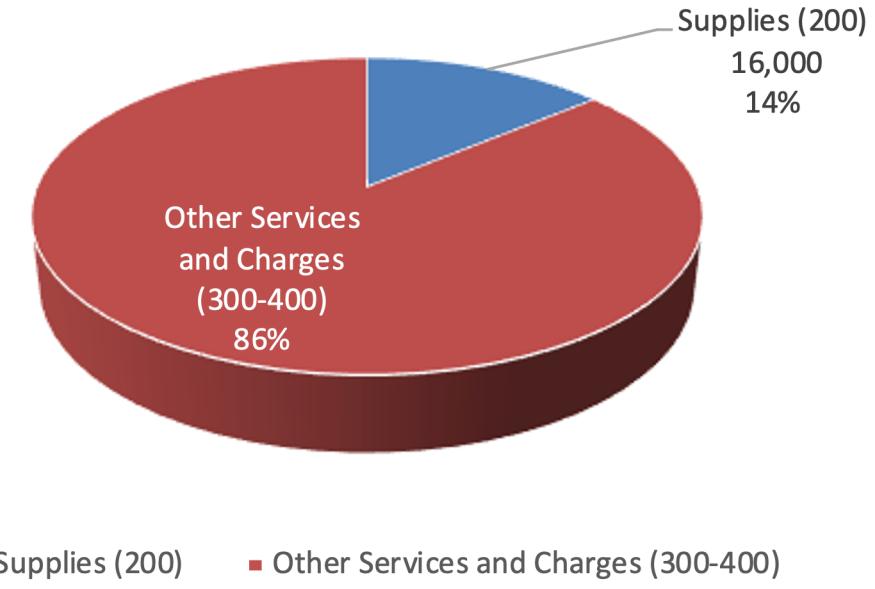
The Town will continue in its efforts to inspect, maintain and update facilities with the help of Gateway Engineering. Contracted services contains the costs associated with primarily MS-4 inventory work, mapping and monitoring to meet more stringent MS-4 permitting guidelines, preparation specifications for the update of facilities, and troubleshooting that are not considered capital in nature.

Street Sweeping costs have been moved to this program as it is directly related to our compliance with the MS4 permit. Street sweeping occurs at strategic times during year. Sweeping will begin at winter's end, (approximately April 1), again in late summer to contribute toward water quality in streams, and finally in late fall to clean off catch basins of leaves and debris. Street sweeping will also occur following significant storm events. Additionally, included here is a volunteer stream/roadside cleanup in the spring and fall.

Funds are budgeted in the Capital Improvement Plan to expand our efforts in flood control and for MS4 compliance.

Stormwater Management & Flood Control

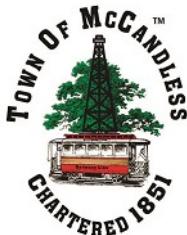
\$114,500





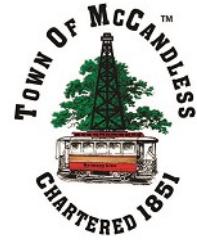
446 Stormwater Management & Flood Control

| Public Works 446 Storm Water Mgmt and Flood Control | Actual 2019 | Actual 2020 | Actual 2021 | Amended Budget 2022 | Projected Actual 2022 | Proposed Budget 2023 | Budget \$ Increase/ (Decrease) | Budget % Increase/ (Decrease) |
|---|------------------------|------------------------|------------------------|------------------------------------|--------------------------------------|-------------------------------------|---|--|
| Personal Services (100) | 6,426 | 31,800 | - | - | - | - | - | 0.0% |
| Supplies (200) | - | 1,560 | 175 | 10,200 | 10,000 | 16,000 | 5,800 | 56.9% |
| Other Services and Charges (300-400) | 79,747 | 85,605 | 91,434 | 86,700 | 63,200 | 98,500 | 11,800 | 13.6% |
| Total Storm Water Mgmt and Flood Control | 86,173 | 118,965 | 91,610 | 96,900 | 73,200 | 114,500 | 17,600 | 18.2% |



Capital Improvements Program Fund (CIP)

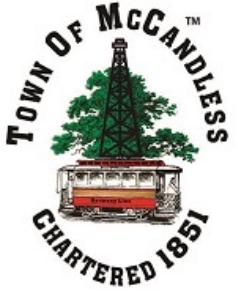
| | | Actual 2019 | Actual 2020 | Actual 2021 | Adopted 2022 Budget | Amended 2022 Budget | Projected Actual 2022 | Proposed 2023 Budget |
|---------------------------------------|------------------|------------------|------------------|------------------|---------------------|---------------------|-----------------------|----------------------|
| REVENUES | | | | | | | | |
| Non-Tax Revenue | | | | | | | | |
| Interest Earnings | \$ 45,530 | \$ 28,827 | \$ 3,548 | \$ 15,000 | \$ 15,000 | \$ 10,000 | \$ 20,000 | \$ - |
| Donations | 50,000 | - | - | - | - | - | - | - |
| Grant Revenue | | | | | | | | |
| Multi Modal - Sidewalks | - | - | - | 395,935 | 395,935 | - | 395,935 | |
| ARLE - Traffic Signals | - | - | - | - | - | - | - | 187,500 |
| Multi Modal - Grubbs Sidewalks | - | 15,077 | - | 243,725 | 243,725 | 263,733 | - | - |
| GDEF - Wall Park | - | - | - | 250,000 | - | - | 250,000 | |
| CITF - Devlin Tennis Courts | - | - | - | 100,000 | 100,000 | 100,000 | - | - |
| Total Grants | - | 15,077 | - | 989,660 | 739,660 | 363,733 | 833,435 | |
| Interfund Transfers In | | | | | | | | |
| General Fund | 1,423,400 | 1,519,700 | 1,200,000 | 1,375,000 | 1,760,000 | 1,760,000 | 2,240,835 | |
| American Recovery Plan - SRF | - | - | - | 385,000 | - | - | - | - |
| Transportation District Fund | 124,700 | 124,664 | 124,700 | 124,700 | 124,700 | 124,700 | 124,700 | 124,700 |
| State Highway Aid Fund | 940,755 | 913,337 | 846,495 | 837,400 | 837,400 | 837,400 | 837,400 | 885,300 |
| Total Interfund Transfers In | 2,488,855 | 2,557,701 | 2,171,195 | 2,722,100 | 2,722,100 | 2,722,100 | 3,250,835 | |
| TOTAL REVENUES | 2,584,385 | 2,601,605 | 2,174,743 | 3,726,760 | 3,476,760 | 3,095,833 | 4,104,270 | |
| EXPENDITURES | | | | | | | | |
| General Government | | | | | | | | |
| Other Administration Projects | - | 10,063 | - | 395,935 | 465,935 | 24,844 | 340,200 | |
| Building and Plant | 50,464 | 29,341 | 41,640 | 518,725 | 578,725 | 479,929 | 892,800 | |
| Total General Government | 50,464 | 39,404 | 41,640 | 914,660 | 1,044,660 | 504,773 | 1,233,000 | |
| Public Works | | | | | | | | |
| General Administration | - | - | 80,185 | 383,000 | 465,980 | 305,139 | 665,000 | |
| Snow Removal | - | - | - | 73,600 | 55,130 | 24,588 | 30,000 | |
| Traffic Control Devices | 1,097,822 | - | 400 | - | 42,640 | - | 475,000 | |
| Storm Sewers and Drains | 559,046 | 572,040 | 662,107 | 685,000 | 740,000 | 685,000 | 1,848,000 | |
| Roads and Bridges | 1,888,991 | 1,818,837 | 1,012,698 | 1,200,000 | 1,200,000 | 1,200,000 | 1,250,000 | |
| Storm Water Managemet & Flood Control | 275,135 | 6,923 | 8,208 | 497,500 | 185,000 | 185,000 | 697,500 | |
| Total Public Works | 3,820,993 | 2,397,800 | 1,763,598 | 2,839,100 | 2,688,750 | 2,399,727 | 4,965,500 | |
| Culture and Recreation | | | | | | | | |
| Parks | 108,282 | 13,687 | 71,725 | 450,000 | 525,350 | 490,350 | 578,500 | |
| Total Culture and Recreation | 108,282 | 13,687 | 71,725 | 450,000 | 525,350 | 490,350 | 578,500 | |
| TOTAL EXPENDITURES | 3,979,740 | 2,450,891 | 1,876,963 | 4,203,760 | 4,258,760 | 3,394,850 | 6,777,000 | |
| FUND BALANCE, JANUARY 1 | 3,987,393 | 2,592,038 | 2,742,752 | 3,040,532 | 3,040,532 | 3,040,532 | 2,741,515 | |
| FUND BALANCE, DECEMBER 31 | 2,592,038 | 2,742,752 | 3,040,532 | 2,563,532 | 2,258,532 | 2,741,515 | 68,785 | |



Capital Improvements Program Fund (CIP)

5- Year Forecast by Classification

| Classification | Project Name | 2023 Description | 2023 Budget | 2024 Budget | 2025 Budget | 2026 Budget | 2027 Budget |
|-------------------------------|------------------------|------------------------------------|------------------|----------------|----------------|----------------|----------------|
| General Government | | | | | | | |
| Other Administration Projects | Sidewalks | Multi-Modal grant | 340,200 | - | - | - | - |
| Building and Plant | | | | | | | |
| | Sidewalks | Connectors for Grubbs Rd | 92,800 | - | 250,000 | - | - |
| | Town Hall Improvements | HVAC, Boiler | 800,000 | 200,000 | 250,000 | 100,000 | 100,000 |
| | | General Government Subtotal | 1,233,000 | 200,000 | 500,000 | 100,000 | 100,000 |



Capital Improvements Program Fund (CIP) General Government Programs in 2023

- *Other Administrative Projects - Sidewalks*

The Town has received Multimodal Transportation Fund grants to improve pedestrian accommodations, budgeted in the amount of \$433,000 in 2023. The Town's goal is to provide safe routes for pedestrians to promote multimodal transportation options and efficiencies throughout the Town. The project includes design, bidding, and construction services to complete the project in accordance with the grant funding requirements. The project began in 2020 and can extend through June of 2023.

- **Building and Plant – Town Hall Improvements**

Ongoing building improvements to Town Hall with a focus on improving energy efficiency and safety. Work slated for 2023 includes HVAC improvements (\$800K)



Capital Improvements Program Fund (CIP)

5- Year Forecast by Classification

| Classification | Project Name | 2023 Description | 2023 Budget | 2024 Budget | 2025 Budget | 2026 Budget | 2027 Budget |
|--|--|--|------------------|------------------|------------------|------------------|------------------|
| Public Works | | | | | | | |
| General Administration | Large Equipment | Dump Trucks (2) in 2023, Boom Mower | 665,000 | 247,000 | 252,000 | 252,000 | 255,000 |
| | Land Acquisition (or Multi-Org Agreement) | Public Works Clean Fill Site | - | - | 50,000 | - | - |
| Snow Removal | | | | | | | |
| | Plow/Spreader | | 30,000 | 32,000 | 32,000 | 35,000 | 35,000 |
| Traffic Control Devices | Traffic Cameras | Police License Plate Readers | 100,000 | - | 100,000 | - | - |
| | Signal Upgrades (3/ year 50/50 funded or reduce) | ARLE Grant or the like (Hazlett Road and Thompson Run Road) | 375,000 | 375,000 | 375,000 | 400,000 | 400,000 |
| Storm Sewers and Drains | Stormwater Drainage Improvements | | 600,000 | 300,000 | 300,000 | 300,000 | 300,000 |
| | Culvert | Winchester | 48,000 | - | - | - | - |
| | Construction of Culvert | at Blazier#1 | 1,200,000 | - | - | - | - |
| | Construction of Culvert | 4 Bridges (Blazier 2 & 3, Meinert, Old Per | - | - | 302,400 | - | - |
| | Construction of Culvert | Oakridge | - | 1,100,000 | - | - | - |
| Maintenance & Repairs of Town Roads | | | | | | | |
| | Resurfacing and Reconstruction of Town Roads | Various Locations | 1,250,000 | 1,250,000 | 1,500,000 | 1,500,000 | 1,500,000 |
| Storm Water Management and Flood Control | | | | | | | |
| | Storm Water Detention Facilities | | 30,000 | 30,000 | 30,000 | 30,000 | 30,000 |
| | PRP Best PMP: Stream Bank Restoration | Pine Creek & North Park (undetermined) | 360,000 | - | - | 250,000 | - |
| | PRP Best PMP: Stream Bank Restoration | Little Pine Creek (undetermined) | 300,000 | - | - | - | 250,000 |
| | PRP Best PMP: Stream Bank Restoration | Lowries Run (undetermined) | - | 250,000 | - | - | - |
| | PRP Best PMP: Stream Bank Restoration | Gerty's Run (undetermined) | - | - | 250,000 | - | - |
| | Inlet Filter Inserts (PRP) | | 7,500 | - | - | - | - |
| | | Public Works Subtotal | 4,965,500 | 3,584,000 | 3,191,400 | 2,767,000 | 2,770,000 |



Capital Improvements Program Fund (CIP) Public Works Programs in 2023

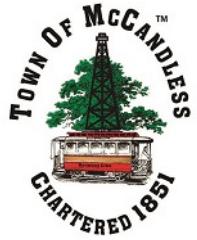
- *General Government – Large Equipment*

We have included the purchase of 2 10-ton dump truck and the associated equipment (i.e. plows) for public works to replace aging equipment within the department in the work they perform year-round. In addition to the dump trucks this budget includes the Boom Mower replacement based on the needs of the department over the next year and beyond.

- *Traffic Control Devices – Traffic Cameras*

We are proposing the installation of a traffic cameras at up to 4 intersections for public safety assistance and the initiation of a Town-wide traffic signal replacement program.





Capital Improvements Program Fund (CIP) Public Works Programs in 2023 continued

- *Storm Sewers and Drains – Stormwater Drainage Improvements*

Through the winter, as weather permits, crews work on the repair and replacement of storm sewer facilities. This work consists of replacing storm sewer pipe. Repair or replacement of storm inlets, manholes, headwalls and endwalls. This work concentrates on streets that have been chosen for the paving program each year. If the lining method is not used these pipe sections will be replaced using traditional excavation and replacement.

Additional contract work is planned on the Blazier #1 (\$1.2 Million) and Winchester Culverts (\$48k mostly in house) in 2023.



Capital Improvements Program Fund (CIP) Public Works Programs in 2023 continued

- *Maintenance and Repair of Town Roads – Resurfacing and Reconstruction*

This project includes all costs associated with resurfacing and rebuilding Town roads proposed in 2023. The Public Works crew follows the paving contractor and completes property restoration and hydroseeding as part of the re-landscaping process.

Currently the program is set to repave every Town road in an 18 - 20 year time span. Some roads remain in good shape longer and some roads deteriorate more quickly. Based on this time span, each year's program seeks to renew approximately 6 miles of two-lane roads. Depending on the length of individual roads there are anywhere from 18 to 30 roads involved with each year's program.

Based on age a group of roads are selected for the program each fall. A review of all roads is completed in the spring. Road conditions have been known to change through the winter. When needed some roads are removed while others are added.



Capital Improvements Program Fund (CIP) Public Works Programs in 2023 continued

- *Storm Water Management and Flood Control*
- *Stormwater Detention Facilities*

These items are integral to the continuing effort associated with the Town's MS4 Permit and our Pollution Reduction Plan.

In 2020 Public Works crews began work to clear and mow detention facilities in the Upper Pine Creek area. Once cleared and mowed the facilities were inspected for other needed repairs. To date all repairs have been minor and performed by Public Works personnel.

- *PRP Best BMP: Stream Bank Restoration*
Pine Creek & North Park Watershed \$360,000
- *PRP Best BMP: Stream Bank Restoration*
Little Pine Creek \$300,000



Capital Improvements Program Fund (CIP)

5- Year Forecast by Classification

| Classification | Project Name | 2023 Description | 2023 Budget | 2024 Budget | 2025 Budget | 2026 Budget | 2027 Budget |
|-------------------------------|----------------------------------|---------------------------------|----------------|----------------|---------------|-------------|-------------|
| Parks & Recreation | | | | | | | |
| Parks | | | | | | | |
| | Drainage Improvements | Wall and Vestel | 165,000 | - | - | - | - |
| | Wall Park | State Grant Program | 383,000 | - | - | - | - |
| | Concession Stand and Pickel Ball | Wall | - | 203,000 | - | - | - |
| | Playground Replacement | Wall | - | 84,000 | - | - | - |
| | Cameras for Parks | Multiple locations | 30,500 | - | - | - | - |
| | Recycle Center | Ingomar/Blazier | - | - | 50,000 | - | - |
| | | Parks & Rec Subtotal | 578,500 | 287,000 | 50,000 | - | - |



Capital Improvements Program Fund (CIP) Parks Programs in 2023

- **Drainage Improvements – Wall and Vestel Parks**

The Department of Public Works has proposed improvements to drainage components at both Wall and Vestel Parks in 2023. Some of this work will be performed in house.

- **Cameras for Parks -**

We are proposing the installation of security cameras within select Town Parks for public safety assistance and asset security.

- **Wall Park – GEDTF Grant Funded**

The recreational fields at Wall Park will be updated with a \$250,000 GEDTF grant. This project was postponed in 2022.

5 Year Vehicle, Equipment and Software Purchases



| 2023 | | | |
|---|---------------------|----------------|---------------------------|
| Description | Department | General Fund | Capital Improvements Fund |
| Vehicles | | | |
| Police Replacements (2) | 410 | 89,000 | - |
| Replace 3102 | 430 | - | 232,500 |
| Replace 3109 | 430 | - | 232,500 |
| | Subtotal | 89,000 | 465,000 |
| Equipment | | | |
| Town Hall HVAC | 409 | - | 800,000 |
| AEDs | 410 | 31,500 | - |
| K9 Replacement | 410 | 16,000 | - |
| Sprint Ultra High-Cut Helmets | 410 | 18,745 | - |
| Ballistic Shields | 410 | 14,790 | - |
| All-Traffic Messaging Sign | 410 | 10,000 | - |
| Boom Mower | 430 | - | 200,000 |
| Plow/Spreader | 432 | - | 30,000 |
| | Subtotal | 91,035 | 1,030,000 |
| Computers and Hardware | | | |
| Finance | 402 | 31,000 | - |
| Payroll | 402 | 36,000 | - |
| Accounts Receivable | 402 | 6,500 | - |
| Tax Real Estate Module & Implementation | 403 | 48,000 | - |
| Server | 409 | 10,000 | - |
| Traffic Cameras | 410 | - | 100,000 |
| Preplanning Software | 411 | 11,000 | - |
| Park Cameras | 454 | - | 30,500 |
| | Subtotal | 142,500 | 130,500 |
| | Grand Totals | 322,535 | 1,625,500 |

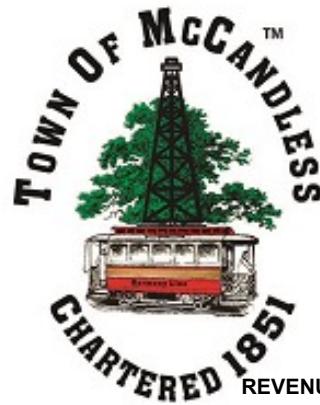


Possible additions to the 2023 Budget

- CBA
- HVAC estimate
- Windows estimate – originally planned for 2022
- Competitive Compensation - possible contingency line item within the Town Administration budget.
- Parks, Recreation, Trails Master Plan

Fund Balance

| | Projected 2023 |
|------------------------------|-------------------|
| Ending Fund Balance | |
| ARPA Fund | - |
| Transportation District Fund | 588,316 |
| Capital Projects Fund | 68,785 |
| Assessment District Fund | 815,355 |
| State Highway Aid Fund | - |
| General Fund | 12,053,994 |
| Non-Spendable | |
| Prepaid Insurance etc. | 300,000 |
| Restricted | |
| N/A | - |
| Committed | |
| Fire Apparatus Fund | 1,075,000 |
| Emergency Reserve | 3,484,165 |
| 2023 CIP Transfer | 2,240,835 |
| Assigned | |
| Retired Police OPEB | 476,270 |
| Emergency Reserve | 1,742,083 |
| 2024 CIP Transfer | 2,500,000 |
| UnAssigned | 235,641 |



2023 Proposed Consolidated Budget

| | General Fund | American Rescue Plan Fund | Transportation District Fund | Capital Improvements Project Fund | Assessment Fund | State Highway Aid Fund | TOTAL ALL FUNDS |
|--|----------------------|---------------------------|------------------------------|-----------------------------------|-----------------|------------------------|----------------------|
| REVENUE | | | | | | | |
| Tax Revenue | \$ 13,155,250 | \$ - | \$ - | \$ - | \$ - | \$ - | \$ 13,155,250 |
| Non-Tax Revenue | 1,992,740 | 3,000 | 4,500 | 20,000 | 5,000 | 2,000 | 2,027,240 |
| Inter-Fund Transfers In | 756,775 | - | - | 3,250,835 | - | - | 4,007,610 |
| Assessments | 7,900 | - | 124,650 | - | - | - | 132,550 |
| Federal Revenue | - | - | - | - | - | - | - |
| State Revenue | 919,400 | - | - | 833,435 | - | 883,300 | 2,636,135 |
| Contributions from Prior Year Fund Balance | 1,437,340 | 753,775 | - | 2,672,730 | - | - | 4,863,845 |
| TOTAL REVENUE | \$ 18,269,405 | \$ 756,775 | \$ 129,150 | \$ 6,777,000 | \$ 5,000 | \$ 885,300 | \$ 26,822,630 |
| EXPENDITURES | | | | | | | |
| General Government | \$ 2,410,295 | \$ - | \$ - | \$ 1,233,000 | \$ - | \$ - | \$ 3,643,295 |
| Public Safety | 8,327,295 | - | - | - | - | - | 8,327,295 |
| Public Works | 4,181,895 | - | - | 4,965,500 | - | - | 9,147,395 |
| Culture and Recreation | 995,085 | - | - | 578,500 | - | - | 1,573,585 |
| Refunds | 114,000 | - | - | - | - | - | 114,000 |
| Inter-Fund Transfers Out | 2,240,835 | 756,775 | 124,700 | - | - | 885,300 | 4,007,610 |
| Contributions to Fund Balance | - | - | 4,450 | - | 5,000 | - | 9,450 |
| TOTAL EXPENDITURES | \$ 18,269,405 | \$ 756,775 | \$ 129,150 | \$ 6,777,000 | \$ 5,000 | \$ 885,300 | \$ 26,822,630 |
| Projected Fund Balance 12/31/22 | \$ 13,491,240 | \$ 753,775 | \$ 583,868 | \$ 2,741,515 | \$ 830,355 | \$ - | \$ 18,400,753 |
| Projected Fund Balance 12/31/23 | \$ 12,053,900 | \$ - | \$ 588,318 | \$ 68,785 | \$ 835,355 | \$ - | \$ 13,546,358 |



2023 Budget Review & Approval Process

- October 24, 2022 Town Council Meeting
 - Programs 400-409, 413-414, 451-457, 490s
 - Special Revenue Funds
- November 14, 2022 Town Council Meeting @ 7:30pm
 - Programs 410-412; 419; 426-446;
 - Capital Improvements Program Budget
 - General Fund Fund Balance
- November 28, 2022 Town Council Meeting @ 7:30pm
 - Public Hearing on 2023 Budget
- December 12, 2022 Town Council Meeting @ 7:30pm
 - Review Public Hearing on Budget
 - Salary Reviews (Executive Session)
 - Approval of 2023 Budget